

BETTER
COTTON
GROWTH &
INNOVATION
FUND

GIF Guidelines



Small Farm Fund

Eligibility

Applicants must be endorsed Better Cotton Programme Partners. Programme Partners must be able to demonstrate that their project is in a location that is a recognised cotton growing area. Project locations must present opportunities for market uptake of Better Cotton produced, and farmers must be able to see the business case for participation. Programme Partners should make solid efforts to build partnerships at a local level that facilitate farmers' access to the supply chain.

First-time applicants should submit an [Expression of Interest \(Eoi\)](#). This can be submitted at any time. If successful, the applicant will be invited to submit a full application in the normal funding cycle.

Programme Partners whose application was rejected¹ in the previous season cannot reapply the following season. After this time, Programme Partners must submit an [Eoi](#) before responding to an RFP.

Geographical scope

Applicants must be operating in one of the GIF's focus countries (see annual RFP for country list).

Length of project

Proposals will be for a three-year period²

Number of projects per applicant

A maximum of 4 projects per partner

Local partners

Programme Partners can subcontract a Local Partner to implement part of the project on their behalf. This type of subcontracting and funding must be permitted by local laws. Programme Partners must inform the GIF if they intend to use this approach in the application. The application should be jointly prepared by the Programme Partner and Local Partner with a clear explanation of each partner's roles and responsibilities. If the application is approved, the Programme Partner must share a copy of the subcontracting agreement between itself and its Local Partner(s) before the funding agreement is shared.

Co-funding

Programme Partners are encouraged to provide a contribution to the project, either from their own sources or from other donors. In the case of corporate Programme Partners, we will expect a significant level of co-funding.

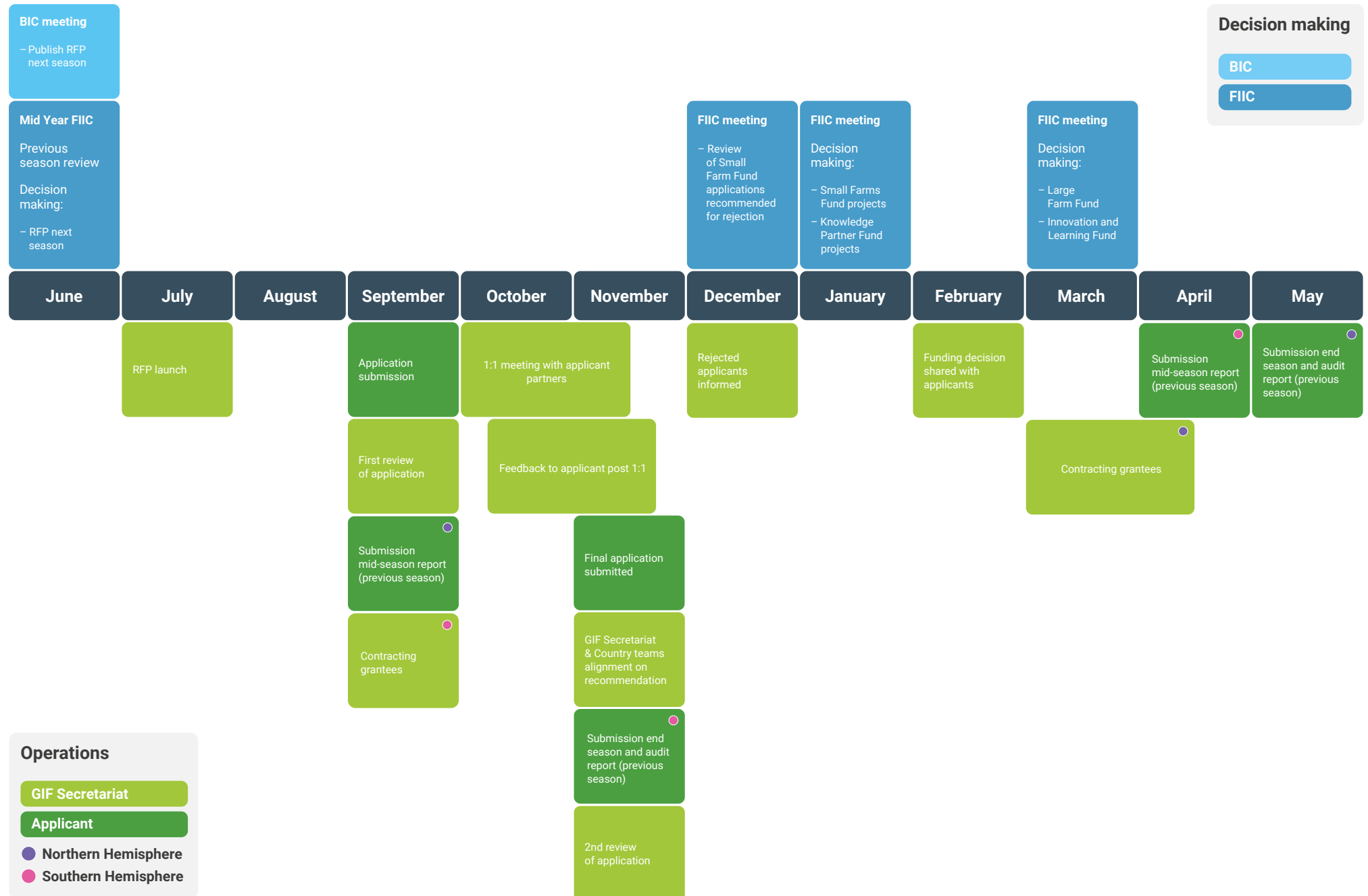
Process overview

The Better Cotton GIF year runs from 1st April to 31st March. Annual fund management processes and key milestones for the Small Farm Fund for Northern and Southern Hemisphere applicants are reflected in the diagrams overleaf.

Projects from Northern Hemisphere applicants that the GIF team recommends for rejection will be presented to the FIIC in December. If the FIIC approves the rejection, Partners will receive this decision before the end of the calendar year. This is to facilitate an exit roadmap before the start of the following season. If the FIIC does not reach a consensus decision the project will be discussed in the January FIIC. The FIIC has the final say on all funding decisions, a project recommended for funding by the GIF team and the relevant Better Cotton country team could be rejected in the January FIIC and vice versa.

¹ This does not apply to newly endorsed partners or if a project was rejected purely because of inadequate funds or if multiple applications were received for projects in the same geographical area. ² All applicants will be required to submit a three-year project plan, however, Programme Partners that received an "Approval with Conditions" in the previous season will only be eligible for a one-year grant. This also applies to projects that receive a "Warning Approval" rating that is being introduced in season 2023-24.

Process overview: Small Farm Fund



Small Farm Fund

Application evaluation criteria

After the eligibility of the applicant is confirmed, proposals will be evaluated by the GIF Team and Better Cotton country teams according to the criteria below:

Criteria

Project design 40%

1. Project relevance to 2030 strategy and country objectives
2. Quality of project design
3. Potential impact on smallholder farmers and workers
4. Inclusivity, particularly in relation to women who are involved in farming cotton as farmers, 'co-farmers' or workers
5. Timeframe feasibility
6. Realistic budget which is reflective of project plan
7. Robust M&E plan
8. Sustainability: there is a plan in place to ensure project sustainability (e.g., to progress farmers to lead farmers, facilitate FPOs etc)

Partner capacity and track record 60%

1. Capacity of Programme Partner to implement and monitor the proposed activities, to report on them, and to account for funds. This will include having appropriately qualified & sufficient staff, with adequate gender representation at all levels, and links or planned links with organisations to fill expertise gaps
2. Quality of support / satisfaction of local partners (where applicable)
3. Positive performance trend over the last three seasons
4. Quality of project improvement action plans and follow up

FIIC decisions are:

Approved: The project application is approved. **Approved with condition(s):** The project application is approved on the condition that certain adjustments are made to the application prior to contracting. If these adjustments are not incorporated within the given time, the project will be rejected. **Warning approval:** The project is approved for one season; any subsequent funding will be contingent on significant improvements being made (as indicated in Decision Letter). **Rejected:** The project is rejected.

FIIC decisions are final and will not be discussed

Knowledge Partner Fund

Eligibility

Organisations that can provide external support to Better Cotton Programme Partners. This may take the form of, for example, technical input on project design or training activities for partner staff or farmers and workers.

Organisations applying to this Fund need to be approved and invited by the relevant Better Cotton country team.

Geographical scope

Organisations applying must be operating in any of the Small Farm Fund countries listed in the RFP. In exceptional cases, where an organisation offers some expertise/a practice not currently found in Better Cotton's countries of operation, we will consider organisations in other locations.

Length of project

The project length will be determined by the nature of the project. Applicants will define a project timeline in their proposal with the ideal project length.

Number of projects per applicant

There is no maximum, but all proposed projects should be agreed with the relevant country team.

Process overview

See Small Farm Fund Process Overview.

Application evaluation criteria

After the eligibility of the applicant is confirmed, proposals will be evaluated by the GIF Team and Better Cotton country teams according to the criteria below:

Criteria

Relevance 10%	Quality 30%	Experience 30%	Capacity 30%
Project relevance	Quality of project design	Partner has demonstrated experience in similar projects/support	Capacity of the partner: The applicant has proven capacity to implement, manage, communicate, and report on the activities proposed

FIIC decisions are:

Approved: The project application is approved. **Rejected:** The project is rejected.

FIIC decisions are final and will not be discussed

Innovation and Learning Fund

Eligibility

The GIF will identify significant challenges or gaps within the implementation of Better Cotton projects and invite applicants to submit their solutions. The Innovation and Learning Fund will provide a space to test breakthrough approaches and cutting-edge field interventions. Focus areas will be identified on an annual basis.

Geographical scope

Applicants can be based anywhere but the project should be implemented in a country where Better Cotton is operating (smallholder/medium farm context).

Length of project

Project length will be determined by the nature of the project. Applicants will define a project timeline in their proposal with the ideal project length.

Process overview

See diagram overleaf.

Application evaluation criteria

Criteria

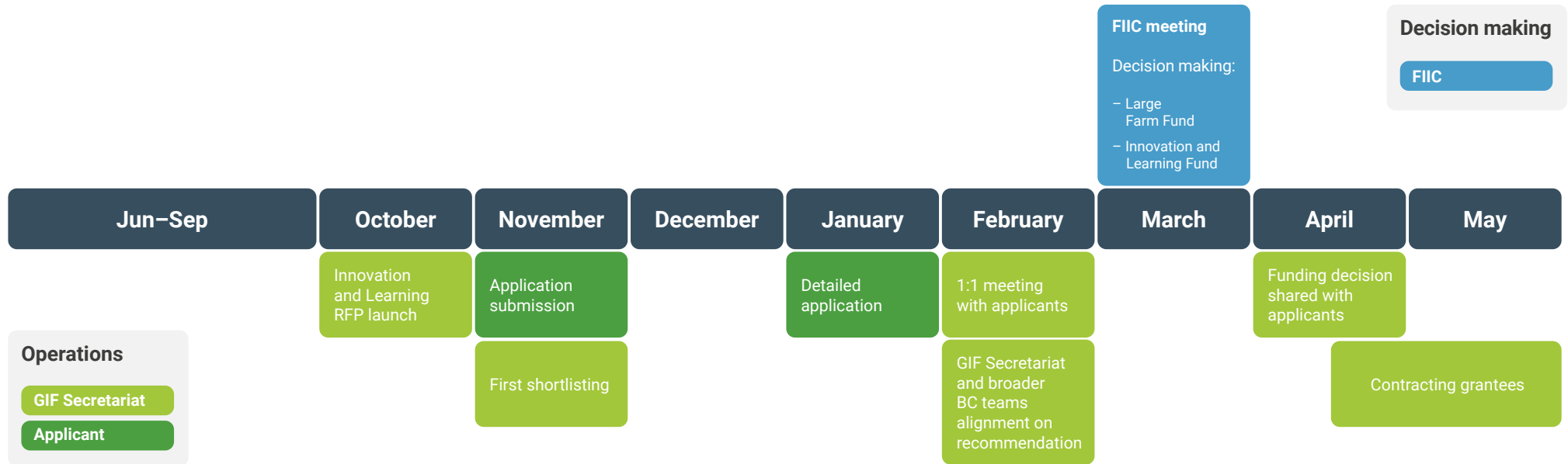
Relevance 10%	Quality 20%	Adoption 20%	Scalability 20%	Sustainability 10%	Capacity 20%
Project relevance	Quality of project design	The solution is easily adopted by users and/or beneficiaries	The solution has the potential to be scaled up and to be replicated across regions and/or countries	The solution is financially sustainable and has a business model	Capacity of the partner: The applicant has proven capacity to implement, manage, communicate, and report on the activities proposed

FIIC decisions are:

Approved: The project application is approved. **Rejected:** The project is rejected.

FIIC decisions are final and will not be discussed

Process overview : Innovation and Learning Fund



Large Farm Fund

Eligibility

Applicants must be current Partners of Better Cotton or organisations which have a profound understanding of cultivating cotton in a large farm context.

Geographical scope

The project should be implemented in a country (or countries) where Better Cotton has a large farm programme (direct programme or through benchmarked programme).

Length of project

The project length will be determined by the nature of the project. Applicants will define a project timeline in their proposal.

Number of projects per applicant

One project per applicant.

Co-funding

Applicants will need to provide a contribution to the project, either from their own sources or from other donors. In the case of corporate Programme Partners, we will expect a significant level of co-funding.

Process overview

First-time applicants should submit an Expression of Interest. This can be submitted at any time. If successful, the Programme Partner will be invited to submit a full application.

Applications can be submitted at any time of the year. Applicants should indicate if their project timeline is linked to the cotton season. Though applications can be submitted at any time, their review and approval will be integrated into the normal GIF funding round and be presented to the FIIC in March. See diagram overleaf.

Application evaluation criteria

Criteria

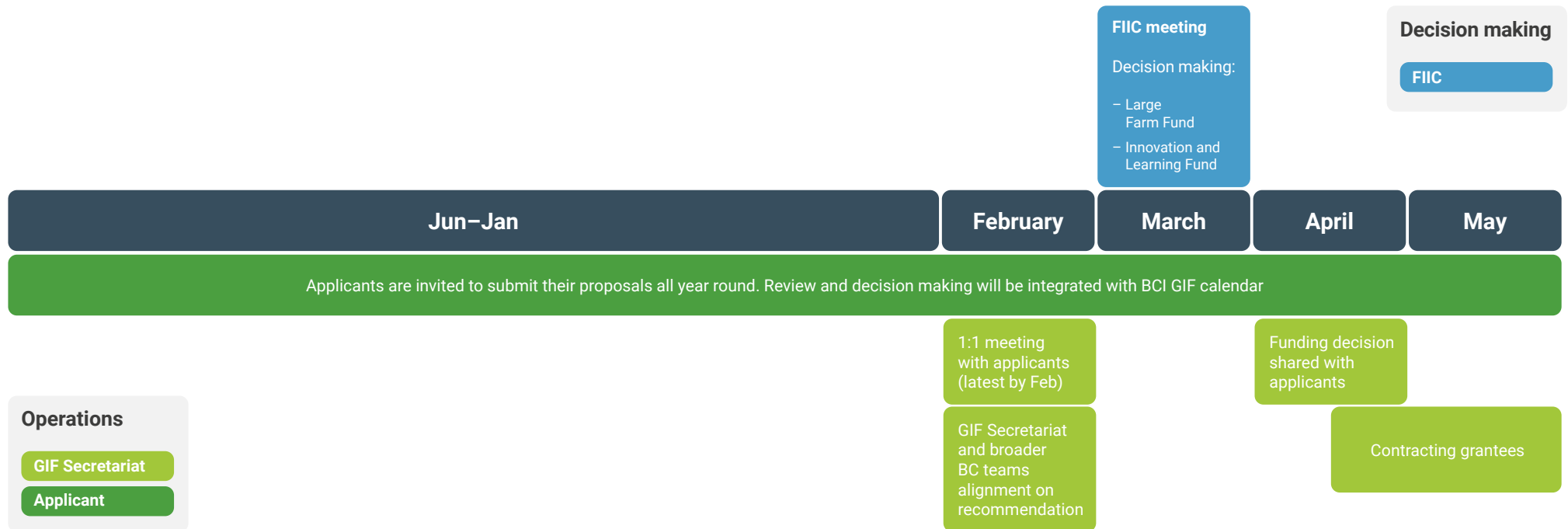
Relevance 10%	Quality 20%	Capacity 20%	Overall impact 30%	Scalability 20%
Project relevance to 2030 strategy	Quality of project design	Capacity of the partner: The applicant has proven capacity to implement, manage, communicate, and report on the activities proposed	Potential benefit	The solution can be scalable or replicable in similar production contexts

FIIC decisions are:

Approved: The project application is approved. **Rejected:** The project is rejected.

FIIC decisions are final and will not be discussed

Process overview : Large Farm Fund



For all funds

Small Farm Fund | Knowledge Partner Fund | Innovation and Learning Fund | Large Farm Fund

Inclusivity

All Programme Partners should demonstrate a commitment to improve inclusion of women and other excluded groups in their own organisations and in their projects.

Sustainability

All Programme Partners should aim to reduce the project's dependency (and their organisation's) on the GIF and should work on a plan to ensure project sustainability.

Code of conduct

GIF partners must commit to comply with the [Better Cotton Code of Practice](#) and [Better Cotton safeguarding policies and procedures](#).

Suspension / termination of funding

The funding agreement details the circumstances that may a) cause the termination of funding or b) lead to a request to repay unspent funds.

These circumstances include but are not limited to poor performance; unauthorised deviations (activity or budget) from the project application; wrongdoing/misconduct or any act which causes harm to the project stakeholders and/or environment or risks the reputation of Better Cotton.

Policies & other documents for reference

1. [Small Farm Fund budget guidelines](#)
2. [Knowledge Partner Fund budget guidelines](#)
3. Innovation and Learning Fund budget guidelines
4. Large Farm Fund budget guidelines
5. [GIF Appointment of auditors](#)



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